		BUDGET
	Full Time Equivalents	97
	Head Count	116
Revenue	Member Dues	6,946,780
	LC,Trans., Crd Fees.	725,215
	Capital Revenue	3,094,570
	Membership Revenue	10,766,565
	Programs	203,246
	Instructional	340,329
	Recreational Revenue	543,57
	Investment Income	279,43
6	Cell Tower Lease Inc.	41,36
<u>~</u>	Comm. Revenue	41,36
	Other Income	55,57
	Facility Rent/Leases	6,00
	Other Revenue	61,57
	Other Revenue	01,57
	Total Operating Revenue	11,692,51
Expenses	Major ProjRep. & Maint.	542,03
	Facility Maintenance	170,99
	Fees & Assessments	38,13
	Utilities	871,22
	Depreciation	1,706,61
	· ·	248,68
	Furniture & Equipment	•
	Vehicles	76,62
	Facilities & Equipment	3,654,30
	Wages	4,210,76
	Payroll Taxes	337,61
	Benefits	993,02
	Personnel	5,541,40
	Food & Catering	40,31
	Recreation Contracts	422,85
	Bank & Credit Card Fees	73,90
	Program	537,07
	Communications	114,04
	Printing	82,20
	Advertising	33,50
	Communications	229,74
	Supplies	289,80
	Postage	15,08
	Dues & Subscriptions	12,04
	Travel & Entertainment	16,00
	Other Operating Expense	148,26
	Operations Expense	481,20
	Information Technology	123,79
	Professional Fees	304,20
	Commercial Insurance	329,07
	Taxes	18,56
	Conferences & Training	43,10
	Employee Recognition	20,00
	Provision for Bad Debt	
	Corporate Expenses	838,73
	Total OperatingExpenses	11,282,46
et	Gross surplus(Rev-Exp)	410,053
ž	Unrea. Gain/Loss on Invest.	- 440.05
Adj. to Zero Surplus Ne	Accrual Basis Net from Operations  Subtract:	410,05
Ę	Non-Reserve Capital Projecs	(218,00
<del>ر</del>	Income From Reserve Funds	
5		(243,05 (611.75
S	Reserved Funding/Initiatives	(611,75 (270,47
0	MRR B (Pools & Spas)	(270,47
<u>o</u>	Reserved Funding/MRR	(1,132,04
Ň	Change in Net Assets Net of Capital Res	(2,475,32
0	Add Back:	
Ť	MRR Operating Expenses.	269,92
÷	Depreciation	1,706,61
C	Expenses from Reserve Funds  Net Budgeted Surplus (Deficit)	88,74